



**GRAY  
OAK  
POWER**



## The Fast Path to Energization

### Customized Firm Power Solutions

Accelerating Hyperscale Deployment Years Ahead of Grid Interconnection.



### What We Do

We design, build, own, and operate on-site, firm power for data centers. Primary power today. Grid connection later. Backup and grid support over time.

### Why It Matters

Grid interconnections take 5-10 years. Gray Oak energizes sites 2-4 years sooner by deploying grid-independent primary power in parallel with data center construction.

### How We Do It

Grid-independent primary power. Rapid deployment through priority equipment access. Technology-agnostic systems including gas, BESS, hybrid, and renewables. End-to-end execution from design through operations.

### Who We Serve

Hyperscalers and data center developers / operators requiring mission-critical uptime and long-term cost certainty.

### Backed by Denham

Denham Capital Sustainable Infrastructure platform with \$12+ billion raised, 20+ years of global power investing, and 10+ GW of large-scale power assets (80% greater than 100 MW).

### Technology Agnostic Solutions:



### Proven Experience:

**9.8 GW**

Thermal Power Experience

**36+**

Power Projects Delivered

**25+ years**

Average Management Experience

### The Takeaway:

Power is the bottleneck. Gray Oak removes it. Firm, on-site power delivered years faster with institutional backing and proven operators.

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